



TXC Corporation Investor Conference

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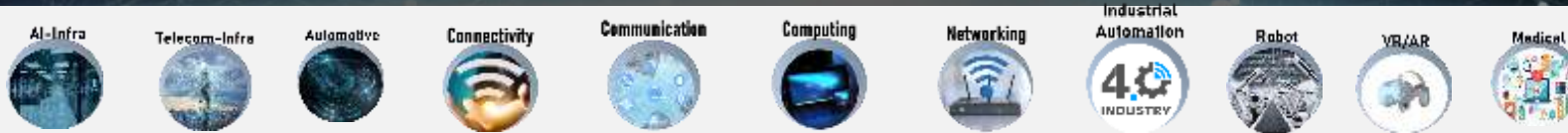
TXC's Strategy

“Building Sustainable Revenue Portfolios”

In order to achieve our goal, we need to diversify in mutual approaches...

➤➤➤ **Diversify Across Resilient Growth Engines**

- Expand Through the AI Continuum: Actively position across AI Infrastructure → Edge AI → Agentic AI → Physical AI.



➤➤➤ **Prioritize Design Conversion Efficiency**

- Accelerate “**Design Wins**” by target higher win rates by compressing sample-to-production cycles

➤➤➤ **Drive Regional and Segment-Specific Strategy**

- Leverage Geopolitical Strengths & Segment-Tailored Positioning by identification of **Potential Regional Business**

Re-cap on Key Segment Blueprint Overview

Focus Segments and Identify Overall Potential Business Opportunities & Challenge



5G-A

AOM +20% YoY

AOM+TCXO, 15% of Total Sales

- AI Infrastructure + 5G-A Deployment



AI



Automotive

25% of Total Sales

- Global Tier 1 Penetration



Emerging

~10% by 2030

- New Segment Development

Initiate pre-developing as new industry segment to deploy potential business opportunities.

Advanced Product Portfolio & Tier 1 Expansion +

Focus Segments and Identify Overall Potential Business Opportunities & Challenge

5G-A Infrastructure

- 5G RU construction will be saturated
- Developing towards AI-RAN & 6G
- Key Area penetration increase

AI Infrastructure

- Transmission Protocols Upgrade
- Precise Timing for Data Computing
- Global AI Ecosystem Diversification

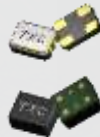
High Speed Interconnection

- High Speed Data Throughput
- Ultra Low Data Latency for Computation
- Increase Node-to-Node Connection

Product Solution & Approaches



- Miniature (5.0x3.2mm)
- Power-Saving (7.0x5.0mm)
- Xterneti (AI-Powered OCXO)



- Miniature (2.0x1.6mm)
- Ultra Low Jitter (<30fs typ)
- Xterneti (AI-Powered OCXO)



- Ultra High Frequency (625MHz)
- Miniature (2.0x1.6mm)
- Ultra Low Jitter (<30fs typ)

- ◆ Global Tier 1 Allocation Expansion
- ◆ 5G-A New Platform Design Win
- ◆ Potential 5G Market : India Operators

- ◆ High Speed Interconnection Solution
- ◆ Strategy Pre-Design China IDH Localization
- ◆ Optimized Product Portfolio

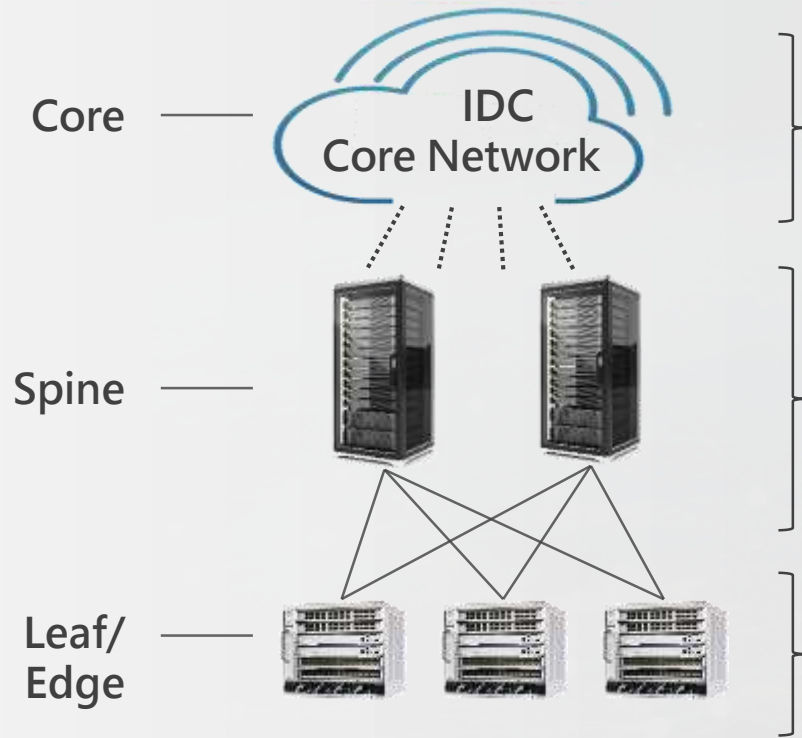
- ◆ Key Projects Design Award (400G→800G/1.6T)
- ◆ Product Portfolio Optimization (Miniaturization)
- ◆ Protocol Upgrade (Tighter Phase Jitter)

Growing Business Opportunities from AI Deployment

High Speed Interconnection is one of necessities for AI Development

Data Center Architecture Design

Data Transmission Distance & Type Per Standard



< 20-120 km	ER/ZR	Optical Module (SM)
< 10-20 km	LR	
< 2-10 km	FR/LR	Optical Module (SM)
< 500 m	DR	
< 50 m	SR	Optical Module (MM) Active Electrical Cable (AEC)
< 5-10 m	Within a Rack	

Note: High-speed cable can be further divided into DAC, ACC(using in NV switch to server within a rack) and AEC(using in customized switch to server within a rack)

Note: SR: Short Reach(<100m), DR: Datacenter(~500m), FR: Fiber Reach(~2km), LR: Long Reach(~10km), ER: Extended Reach(~40km), ZR: Ze Best Range(>80km)

Vehicle Electrification Brings Tremendous Opportunities


ADAS + Cockpit Integration Toward to Autonomous Driving

Automotive Market Outlook


- Global Vehicle Shipments : Est. 92.8M in 2025, YoY+2%
- Fierce competitions in China Automotive market
- Unpredictable Tariff & Geopolitical impacts

Vehicle Electrification Trends Opportunities


↑ Increasing Penetration Rate of ADAS (L2→L3→L4)

 : Differential Oscillator for High Speed Interface

↑ Key ADAS Components for Autonomous Driving

 : Miniature XO with simple compensation

↑ Smart Cockpit Integration

 : Miniature XO with low supply voltage

Key Applications : Camera / Radar / Lidar / ADAS & Cockpit SoC

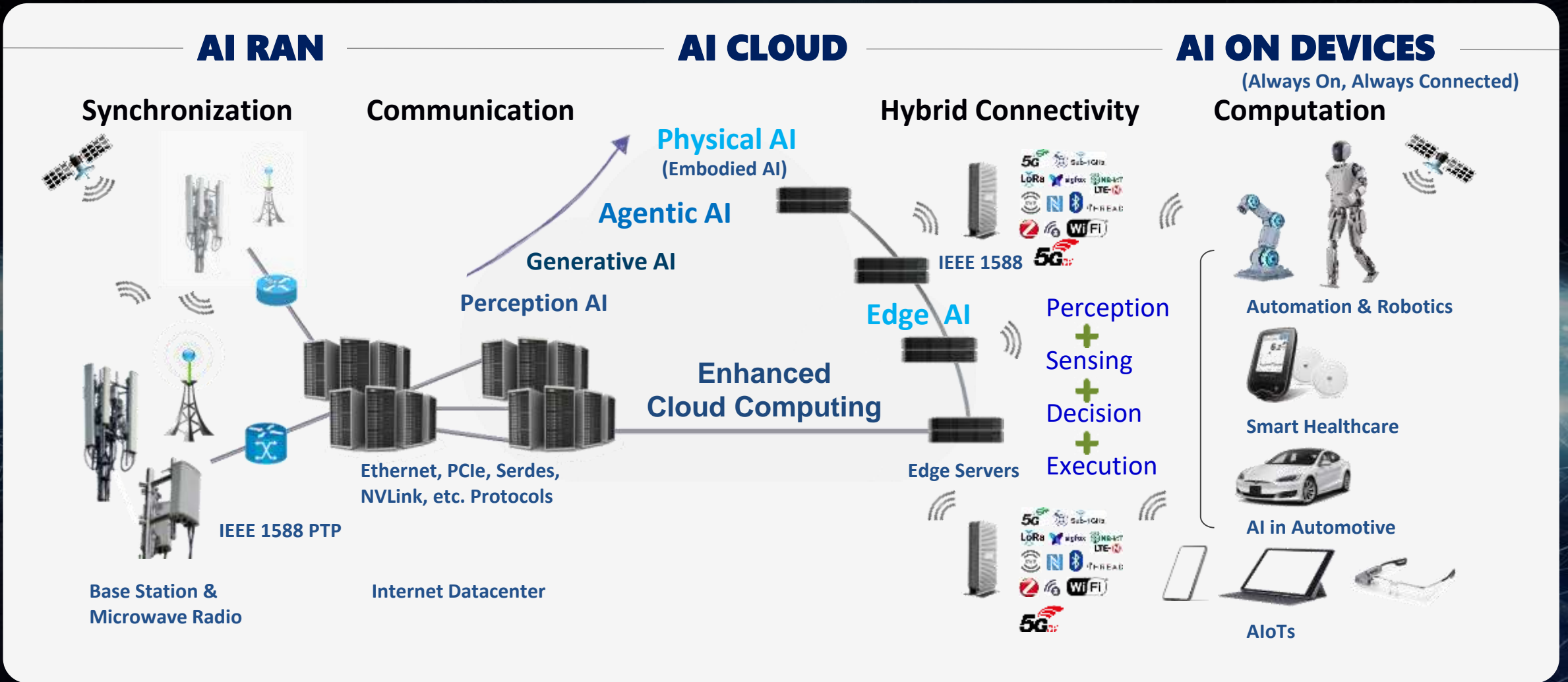


Key Strategy Blueprint :

- Global Tier 1 Key Accounts : AVL Passed & Key Target Penetration
- Existing Business Share Rate : Increase Allocation from Global Tier 1
- Oscillator Expansion for ADAS Applications

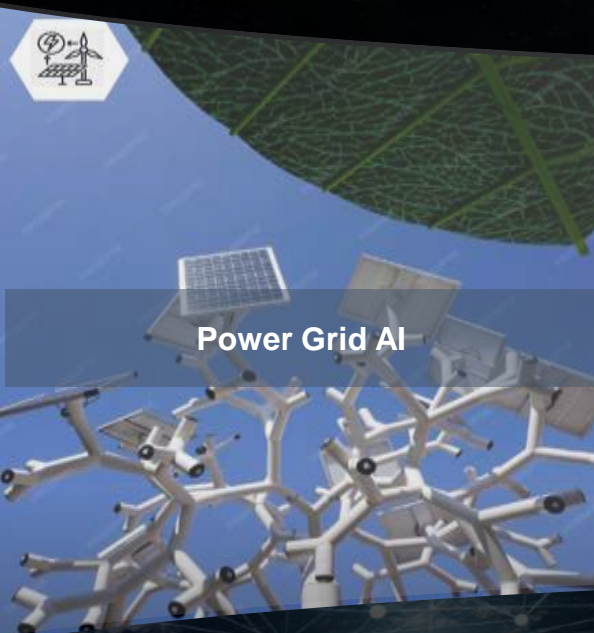
The AI-Powered Ecosystems

Infrastructure deployment and Ecosystem enhancement will be major with next 5 years



AI Enable Numerous Emerging Market Segments

Focus Segments and Identify Overall Potential Business Opportunities & Challenge



- 1 Energy Management
- 2 Energy Inverter

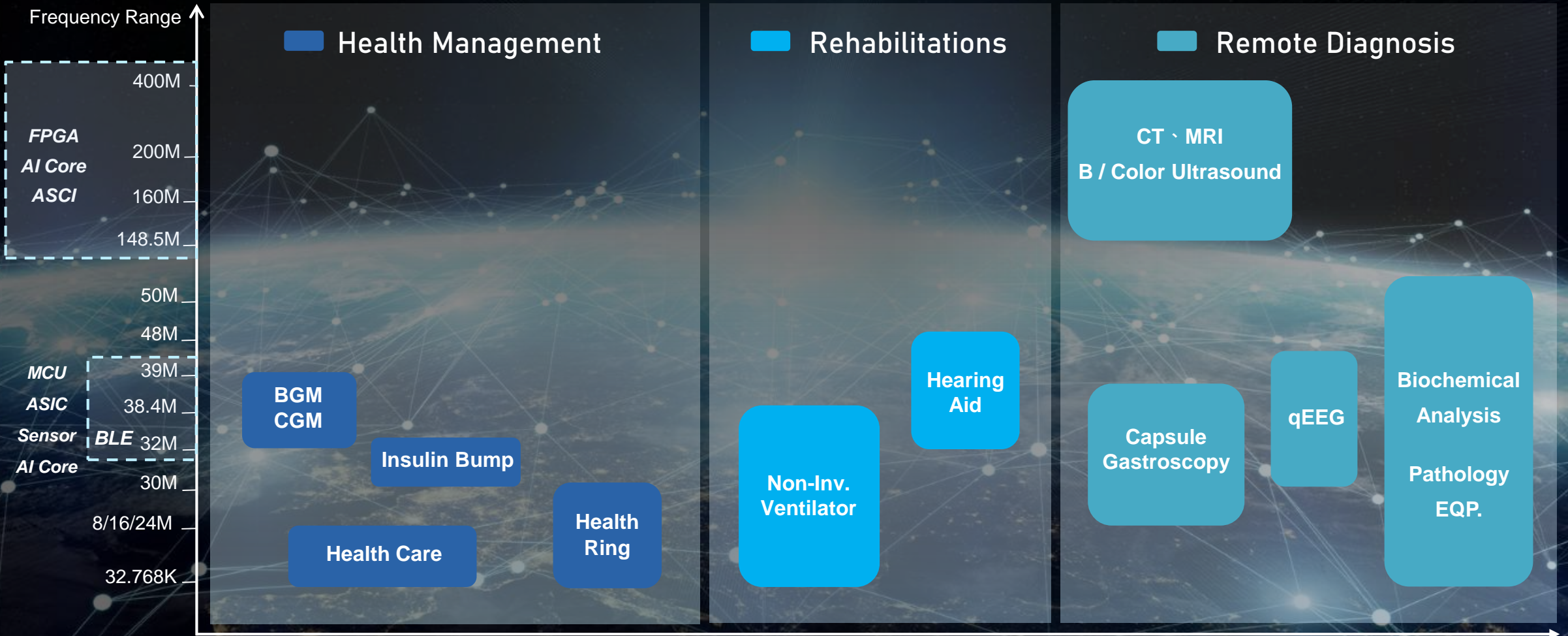
- 3 Industrial IoT
- 4 Digital Twin
- 5 Robotics

- 6 Farming Automation
- 7 Livestock Management

- 8 Telemedicine
- 9 Hearing Aid

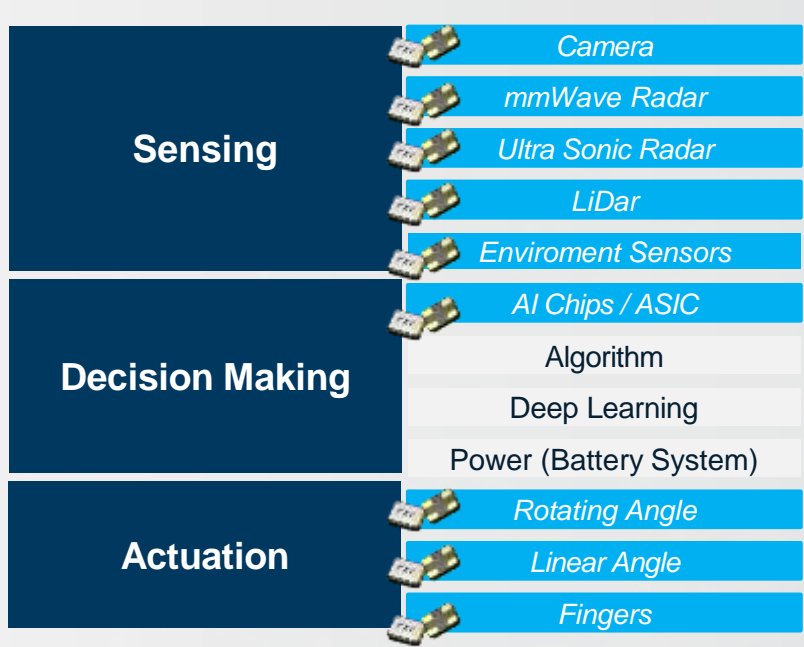
Emerging Market : AI-Enable Smart Health Strategy

On-time monitoring, Remote Diagnostic



Next AI-Edge Opportunities : AI Robotics

TXC LLM, Domain Expert, Generative AI, & System Integration



50~100 pcs, per Robotic set

(Note : Below calculation excludes the AI Processor & clock for sensors integration.)

Actuator	Part	Side	Motor	MCU
Rotating Angle	Shoulder Bot	3	6	12
	Wrist	1	2	4
	Elbow	0	3	6
Linear Angle	Wrist	2	4	4
	Knee	2	4	4
	Ankle	2	4	4
	Elbow	1	2	2
Fingers	Knuckles	6	12	12
Total			40	54

43.80%

Global Market CAGR%
2025 - 2033

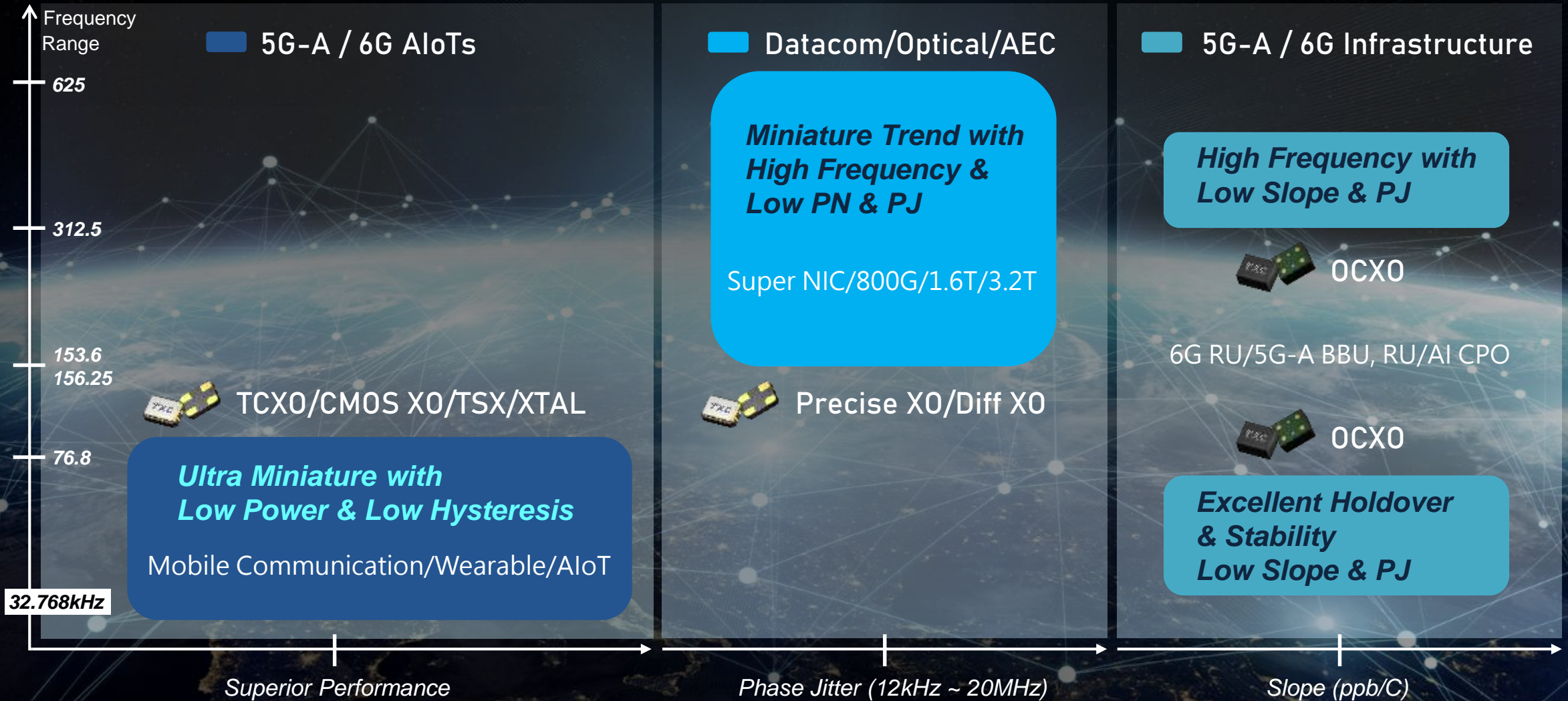
Market Size by 2032, USD : 41.02B (from USD 2.24b in 2025)

Unit Shipments Insight: Interact estimates

~40,000 units/year by 2032, up to forecasts 2M/Y by 2035

Product Solutions Requirement for The Future

Crystal Oscillator Solution Overview and Key Requirements for Product Enablement



New Product Solutions for AI-Powered Ecosystem

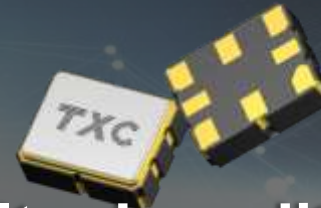
Ultra High Frequency, Super Miniature, Ultra Low Power, Jitter, & Stability



Super Miniature
Crystal
(Crystal & TSX)



Ultra Low Power
Oscillator
(kHz & MHz XO)



Ultra Low Jitter
Oscillator
(Differential XO)



Ultra Stability
Oscillator
(OCXO)

Product Solution Key Features

- Miniature Crystal : 0.8x0.6mm
- High Frequency Crystal for HPC
- New Generation TSX for 6G

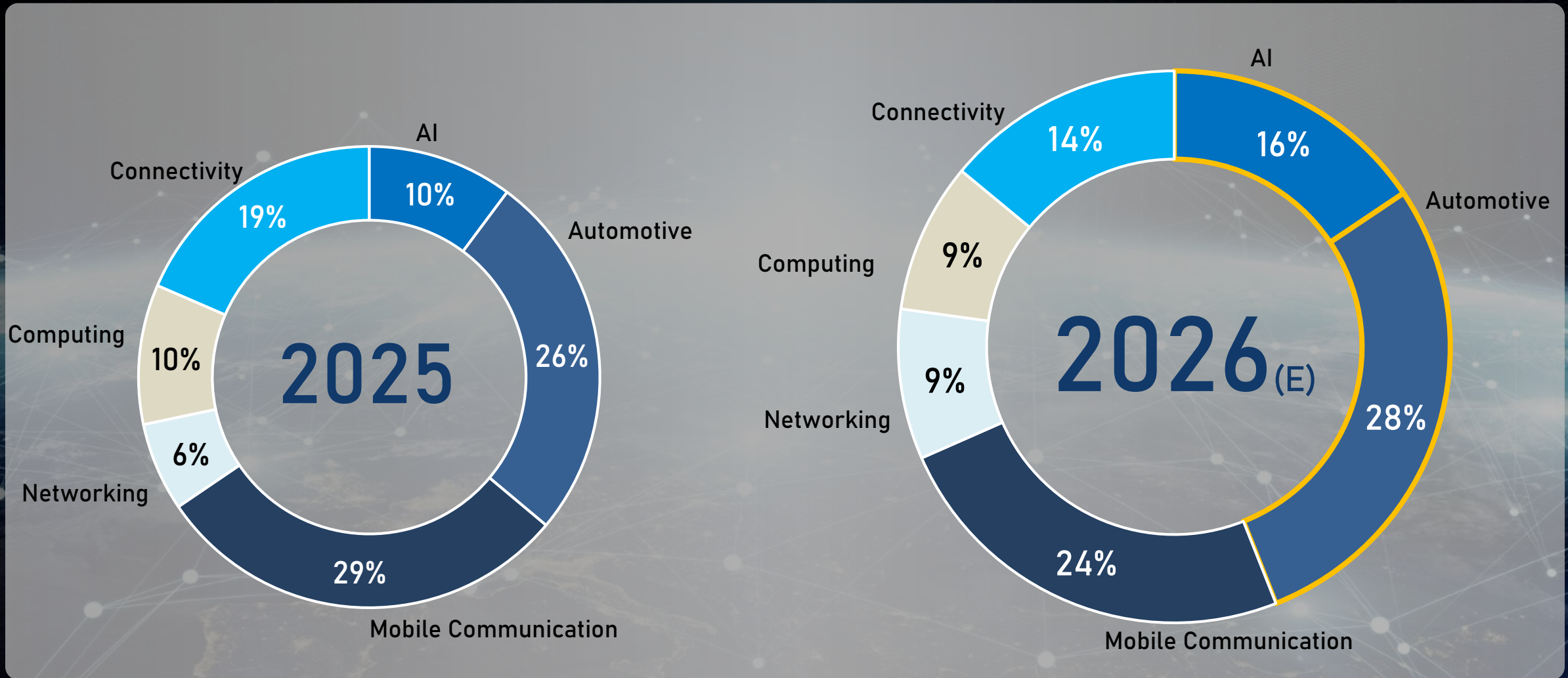
- Low Power MHz XO : (< 2 mA)
- Low Power kHz XO : (0.25uA typ)
- Miniature : 1.2x1.0mm

- Ultra Low Jitter : < 30 fs typ
- Ultra High Frequency : ~ 625MHz
- Ultra Stability : ± 0.1 ppm ~ ± 20 ppm

- Miniature : 5.0x3.2mm
- Ultra Stability : ± 5 ppb, -40 to +105C
- Extended Holdover : Xterneti

Key Industry Segment Breakdown

Focus on Potential Market with Sustainable Growth



Statements of Comprehensive Income

Growth with Stable & Health Financial Status

Unit: NT\$ Million	Q4'25	Q3'25	QoQ	YOY	2025	2024	YoY
Net Revenue	3,324	3,492	-4.79%	-0.10%	13,349	12,672	5.34%
Gross Profit	1,070	1,088	-1.69%	-5.45%	4,410	4,487	-1.72%
Operating Expenses	602	597	0.84%	-8.81%	2,386	2,351	1.51%
Operating Profit	468	491	-4.77%	-0.75%	2,024	2,136	-5.28%
Non-Operating Items	120	138	-12.50%	-46.08%	177	438	-59.70%
Income before Tax	588	629	-6.46%	-15.33%	2,200	2,575	-14.55%
Net Income (attributed to the parent)	451	511	-11.69%	-20.69%	1,805	2,137	-15.57%
Basic EPS (NT\$)	1.33	1.49	-10.74%	-19.88%	5.28	6.55	-19.39%
Gross Margin(%)	32.18%	31.17%			33.04%	35.41%	
OPEX(%)	18.12%	17.10%			17.88%	18.55%	
Operating Margin(%)	14.07%	14.06%			15.16%	16.86%	
Income before Tax Margin(%)	17.69%	18.00%			16.48%	20.32%	
Net Income(%) (attributed to the parent)	13.58%	14.64%			13.52%	16.87%	

Balance Sheet

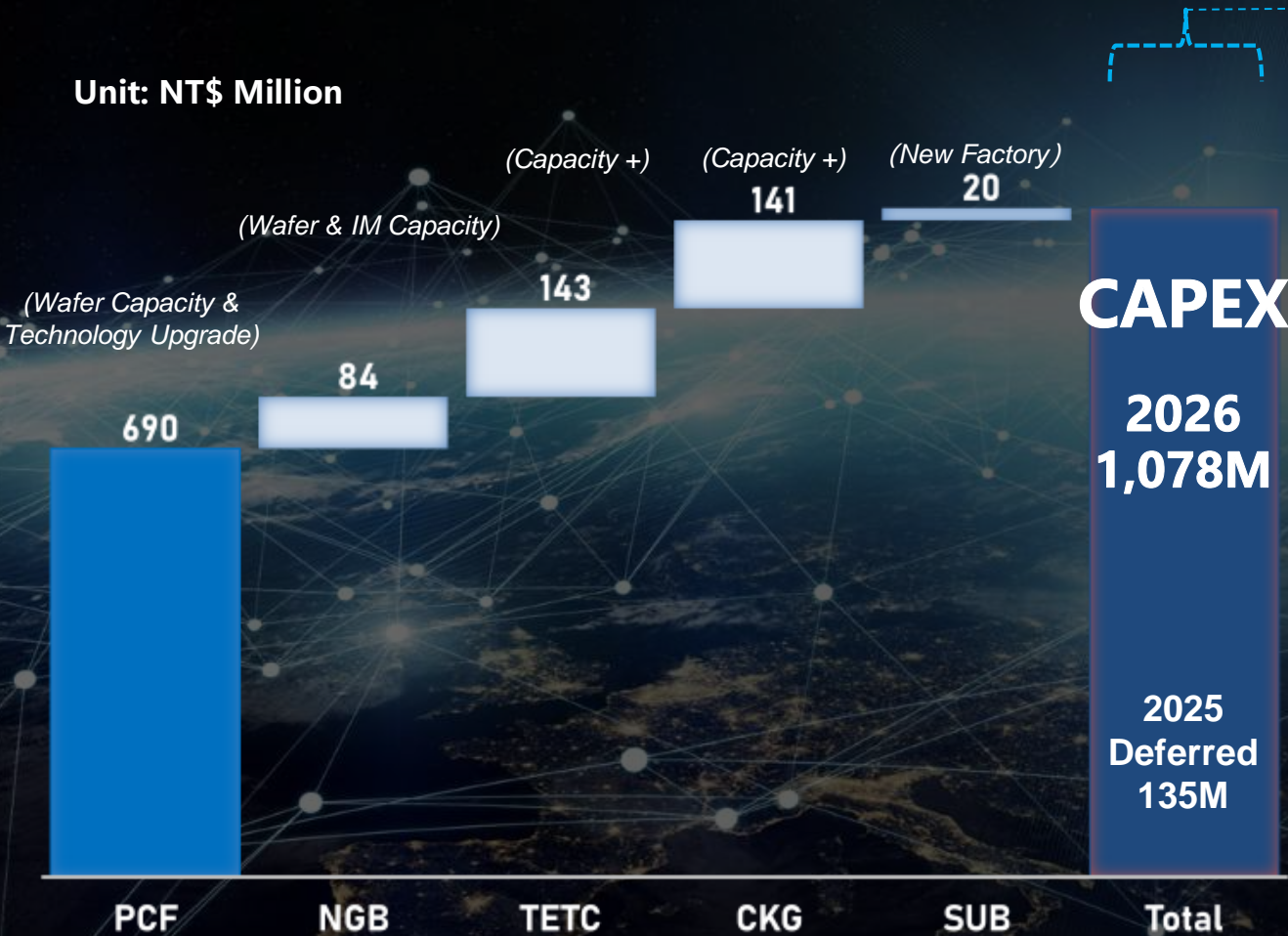
Growth with Stable & Health Financial Status

Unit: NT\$ Million Item	Dec. '25		Dec. '24	
	Amount	%	Amount	%
Cash & Cash equivalents	3,877	17.8%	3,906	17.6%
NR+AR	3,666	16.8%	3,760	17.0%
Inventories	2,732	12.5%	2,825	12.7%
Current Assets	12,949	59.3%	12,559	56.6%
Total Assets	21,820	100.0%	22,171	100.0%
Current Liabilities	4,069	18.7%	4,199	18.9%
Non-current Liabilities	1,713	7.9%	1,527	6.9%
Total Liabilities	5,783	26.5%	5,726	25.8%
Total Shareholders' Equity	16,037	73.5%	16,444	74.2%
AR Turnover Days	102		101	
Inventory Turnover Days	113		118	
Current Ratio(%)	318%		299%	
Debt Ratio(%)	26.5%		25.8%	
ROA(%)	8.5%		10.6%	
ROE(%)	11.1%		15.1%	

2026 CAPEX Outlook

AiX Transformation, Sustainability, & Geo-politic Diversification

Unit: NT\$ Million



Key Segments of CAPEX

◆ A+ Enhancements

- ✓ Core Technology
- ✓ Advanced Process
- ✓ Innovation Capability

◆ Smart Factory

- ✓ Smart Manufacturing
- ✓ Automation and Robotics
- ✓ Data Analytics and AI

◆ ESG Sustainability

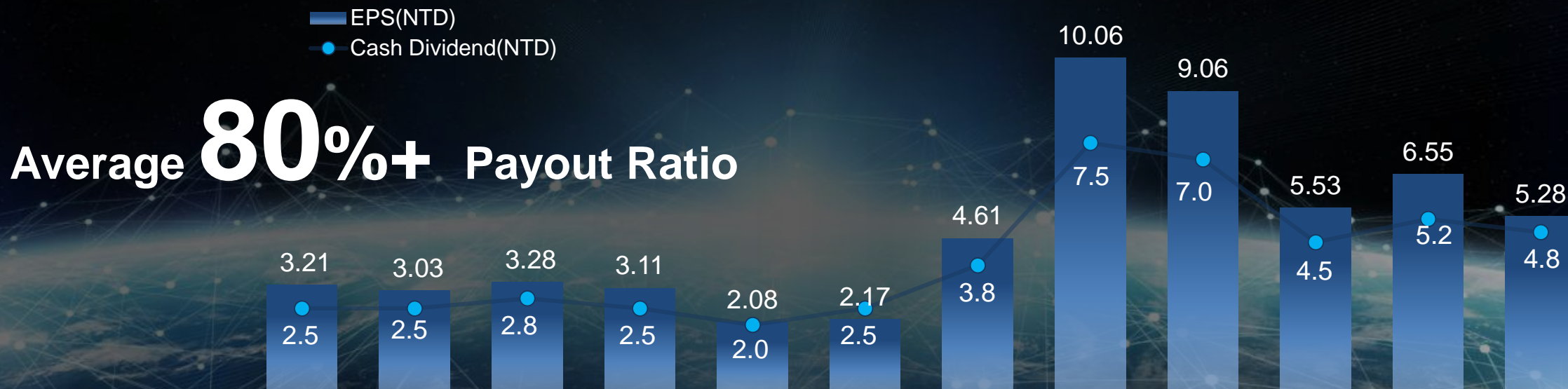
- ✓ Environment
- ✓ Social Responsibility
- ✓ Governance

◆ N+1 New Factory

- ✓ Indonesia
- ✓ Asia

EPS & DPS

High Dividends Payout, with Sustainable Business Growth



Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Share Price	41.1	44.5	39.0	36.0	44.0	99.8	98.0	89.4	105.5	100.5	91.0
Payout Ratio(%)	82.5%	85.4%	80.4%	96.2%	115.2%	82.4%	74.6%	77.3%	81.4%	79.4%	90.9%
EPS (NTD)	3.03	3.28	3.11	2.08	2.17	4.61	10.06	9.06	5.53	6.55	5.28
Cash Dividend(NTD)	2.5	2.8	2.5	2.0	2.5	3.8	7.5	7.0	4.5	5.2	4.8

Environments, Sustainability, Governance

2026 RE%

17%

(On Schedule)

Roadmap to Net Zero Carbon
RE 30 By 2030
RE100 By 2050

MORNINGSTAR SUSTAINALYTICS

ESG Risk Rating

19.9

(Low Risk)



Top 6%~20% Listed Corporates of the 11th Corporate Governance Evaluation



"Taiwan Best-in-Class 100"



"Conform to 1.5°C temperature control target" label from Common Wealth Magazine



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Thank You

Think of Frequency, Think of TXC

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