TXC Corporation
Investor Conference

Disclaimer

- Except for statements in respect of historical matters, the statements in this release are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual performance, financial condition or results of operations of TXC to be materially different form what may be implied by such forward-looking statements.

- The financial forecasts and forward-looking statements in the release reflect the current belief of TXC as of the date of this release and TXC undertakes no obligation to update these forecasts and forward-looking statements for events or circumstances that occur subsequent to such date.

- The statements in respect of historical matters may contain unaudited information, which may have certain deficiency or weakness so as not to fairly present financial condition or the results of operations of TXC.

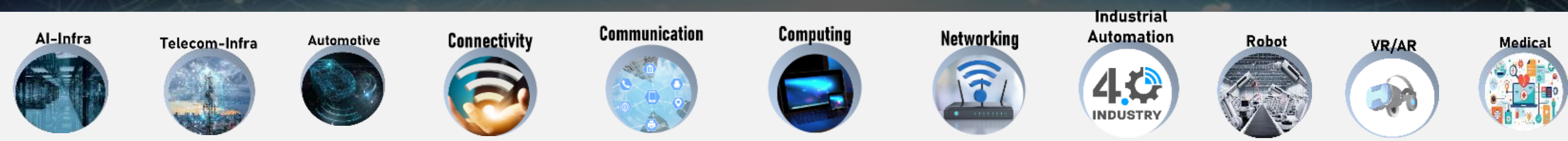
Insight from Executive’s Summary

“Building Sustainable Revenue Portfolios”

In order to achieve our goal, we need to diversify in mutual approaches…

Diversify Across Resilient Growth Engines

- Expand Through the AI Continuum: Actively position across AI Infrastructure → Edge AI → Agentic AI → Physical AI.



Prioritize Design Conversion Efficiency

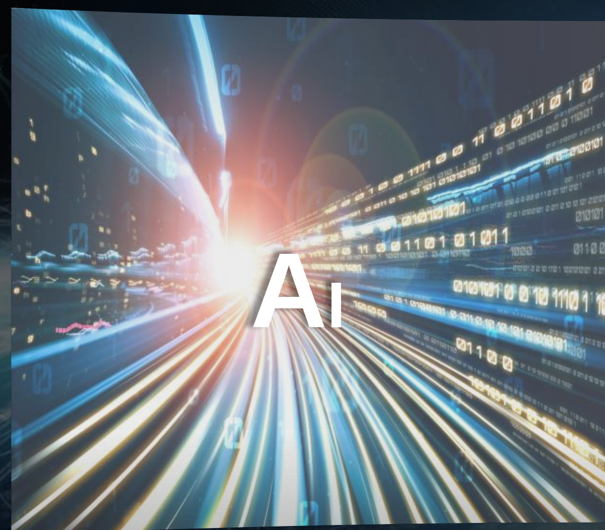
- Accelerate “***Design Wins***” by target higher win rates by compressing sample-to-production cycles

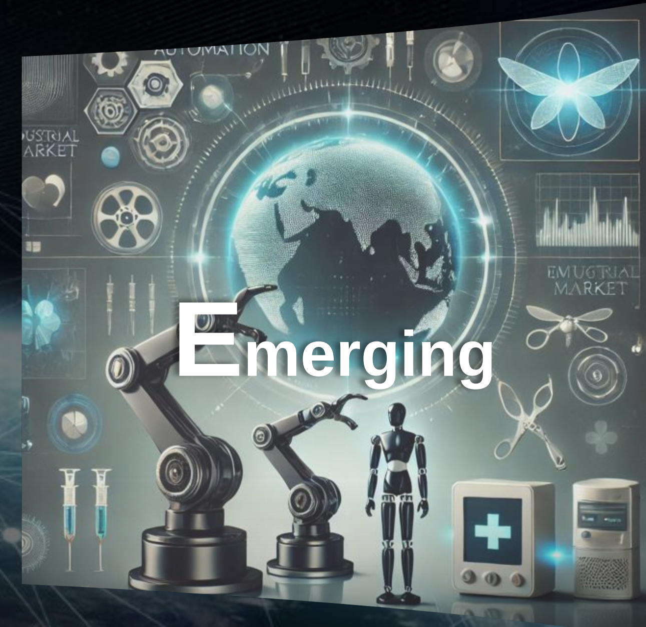
Drive Regional and Segment-Specific Strategy

- Leverage Geopolitical Strengths & Segment-Tailored Positioning by identification of ***Potential Regional Business***

Re-cap on Key Segment Blueprint Overview

Focus Segments and Identify Overall Potential Business Opportunities & Challenge





AOM +20% YoY
AOM+TCXO, 15% of Total Sales

- AI Infrastructure + 5G-A Deployment

25% of Total Sales

- Global Tier 1 Penetration

~10% by 2030

- New Segment Development

Initiate pre-developing as new industry segment to deploy potential business opportunities.

Advanced Product Portfolio & Tier 1 Expansion +

Focus Segments and Identify Overall Potential Business Opportunities & Challenge

5G-A Infrastructure

- 5G RU construction will be saturated
- Developing towards AI-RAN & 6G
- Key Area penetration increase

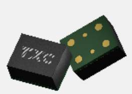
AI Infrastructure

- Transmission Protocols Upgrade
- Precise Timing for Data Computing
- Global AI Ecosystem Diversification

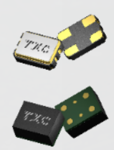
High Speed Interconnection

- High Speed Data Throughput
- Ultra Low Data Latency for Computation
- Increase Node-to-Node Connection

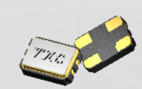
Product Solution & Approaches



- Miniature (5.0x3.2mm)
- Power-Saving (7.0x5.0mm)
- Xterneti (AI-Powered OCXO)



- Miniature (2.0x1.6mm)
- Ultra Low Jitter (<30fs typ)
- Xterneti (AI-Powered OCXO)



- Ultra High Frequency (625MHz)
- Miniature (2.0x1.6mm)
- Ultra Low Jitter (<30fs typ)

◆ Global Tier 1 Allocation Expansion
◆ 5G-A New Platform Design Win
◆ Potential 5G Market : India Operators

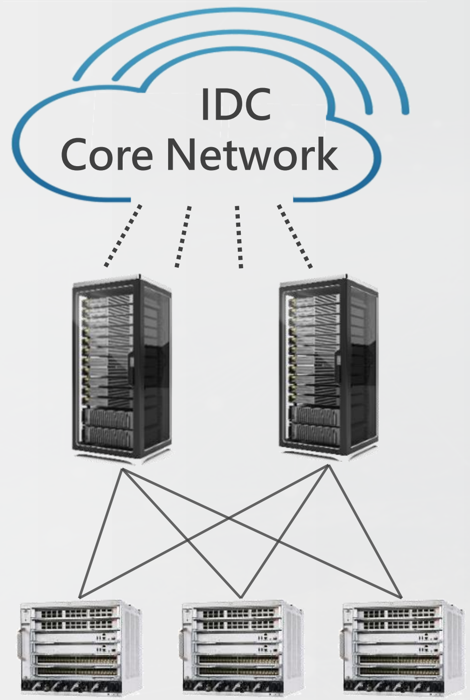
◆ High Speed Interconnection Solution
◆ Strategy Pre-Design China IDH Localization
◆ Optimized Product Portfolio

◆ Key Projects Design Award (400G→800G/1.6T)
◆ Product Portfolio Optimization (Miniaturization)
◆ Protocol Upgrade (Tighter Phase Jitter)

Growing Business Opportunities from AI Deployment

High Speed Interconnection is one of necessities for AI Development

Data Center Architecture Design



Data Transmission Distance & Type Per Standard

Distance	Unit	Type	Product
< 20-120	km	ER/ZR	Optical Module (SM)
< 10-20	km	LR	
< 2-10	km	FR/LR	Optical Module (SM)
< 500	m	DR	
< 50	m	SR	Optical Module (MM) / Active Electrical Cable (AEC)
< 5-10	m	Within a Rack	

Optical Module (MM)

Active Electrical Cable (AEC)

Note: High-speed cable can be further divided into DAC, ACC(using in NV switch to server within a rack) and AEC(using in customized switch to server within a rack)

Note: SR: Short Reach(<100m), DR: Datacenter(~500m), FR: Fiber Reach(~2km), LR: Long Reach(~10km), ER: Extended Reach(~40km), ZR: Ze Best Range(>80km)

Vehicle Electrification Brings Tremendous Opportunities

ADAS + Cockpit Integration Toward to Autonomous Driving

2025 Automotive Market Outlook

- Global Vehicle Shipments : Est. 92.8M in 2025,YoY+2%
- Fierce competitions in China Automotive market
- Unpredictable Tariff & Geopolitical impacts

Vehicle Electrification Trends Opportunities

↑ Increasing Penetration Rate of ADAS (L2→L3→L4)

: Differential Oscillator for High Speed Interface

↑ Key ADAS Components for Autonomous Driving

: Miniature XO with simple compensation

↑ Smart Cockpit Integration

: Miniature XO with low supply voltage

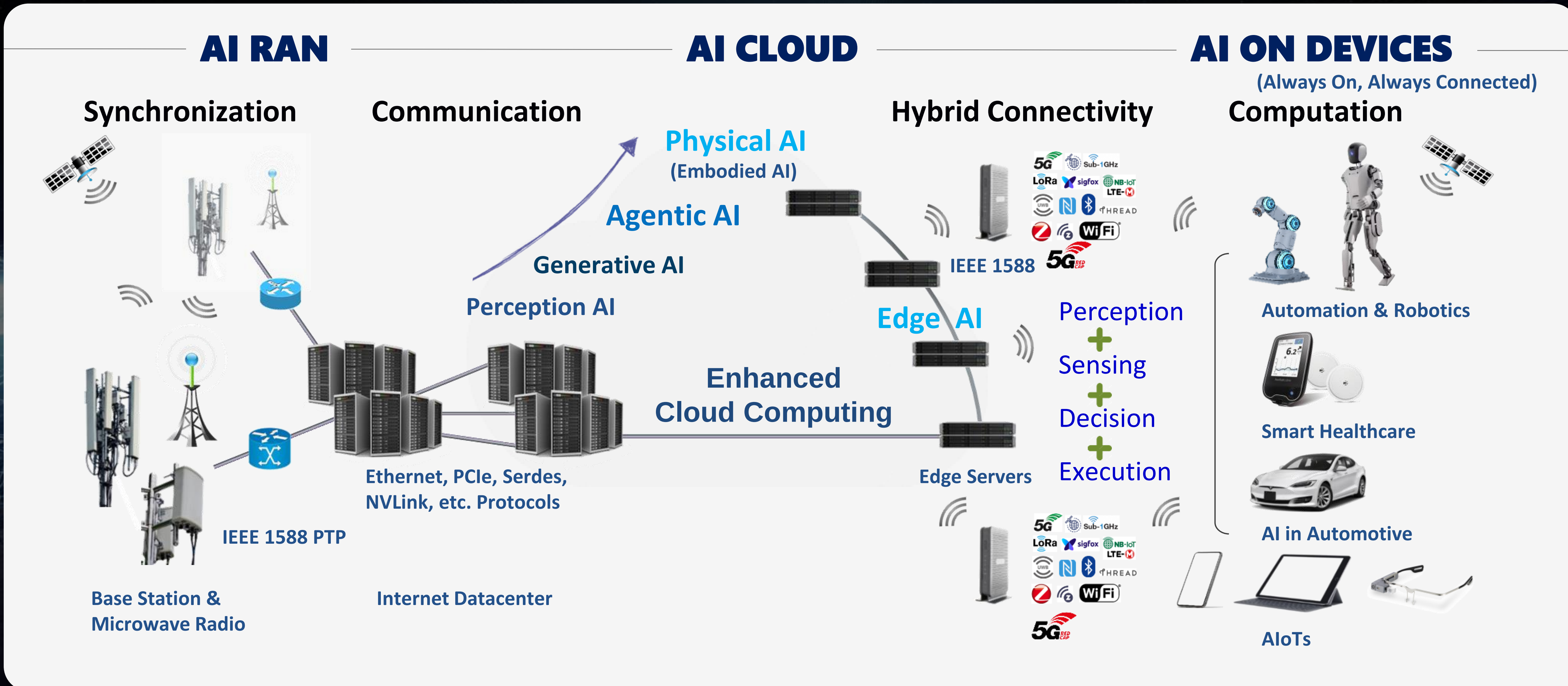
Key Applications : Camera / Radar / Lidar / ADAS & Cockpit SoC

Key Strategy Blueprint :

- Global Tier 1 Key Accounts : AVL Passed & Key Target Penetration
- Existing Business Share Rate : Increase Allocation from Global Tier 1
- Oscillator Expansion for ADAS Applications

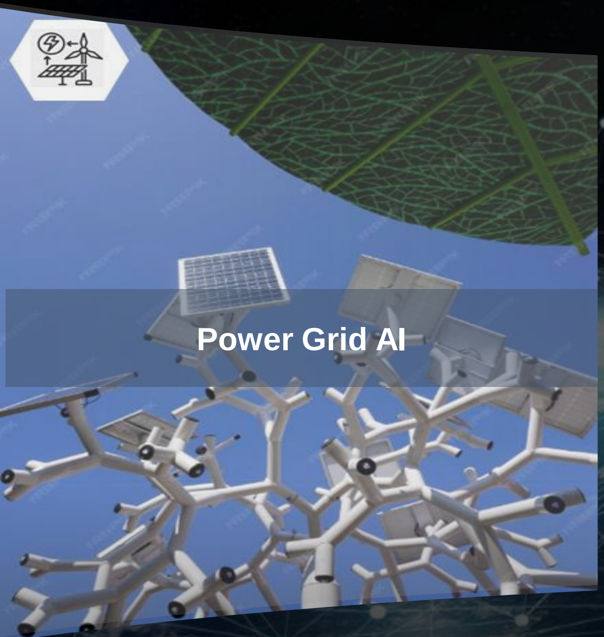
The AI-Powered Ecosystems

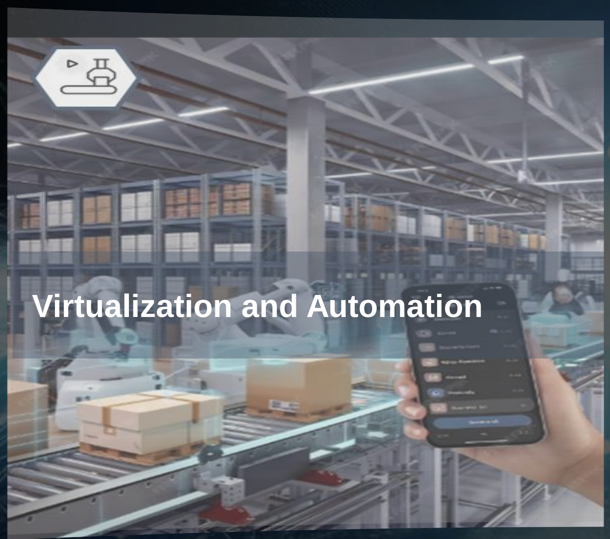
Infrastructure deployment and Ecosystem enhancement will be major with next 5 years

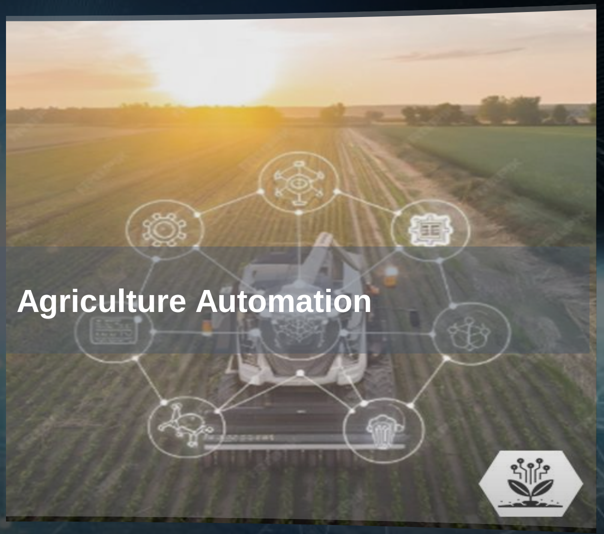


AI Enable Numerous Emerging Market Segments

Focus Segments and Identify Overall Potential Business Opportunities & Challenge







1 Energy Management
2 Energy Inverter

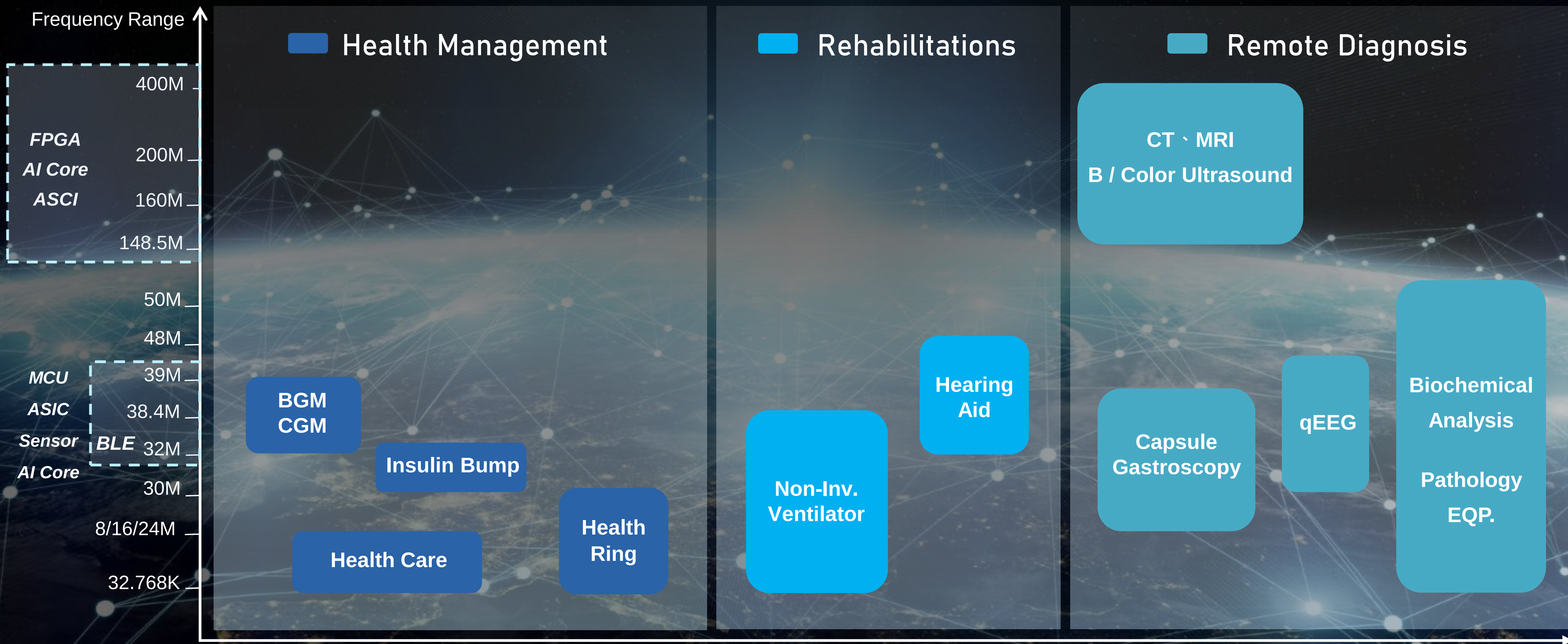
3 Industrial IoT
4 Digital Twin
5 Robotics

6 Farming Automation
7 Lifestock Management

8 Telemedicine
9 Hearing Aid

Emerging Market : AI-Enable Smart Health Strategy

On-time monitoring, Remote Diagnostic



Next AI-Edge Opportunities : AI Robotics

TXC LLM, Domain Expert, Generative AI, & System Integration

Sensing
- *Camera*
- *mmWave Radar*
- *Ultra Sonic Radar*
- *LiDar*
- *Enviroment Sensors*

Decision Making
- *AI Chips / ASIC*
- Algorithm
- Deep Learning
- Power (Battery System)

Actuation
- *Rotating Angle*
- *Linear Angle*
- *Fingers*

***50~100** pcs, per Robotic set*

(Note : Below calculation excludes the AI Processor & clock for sensors integration.)

Actuator	Part	Side	Motor	MCU
Rotating Angle	Shoulder	3	6	12
	Bot	0	3	6
	Wrist	1	2	4
	Elbow	0	3	6
Linear Angle	Wrist	2	4	4
	Knee	2	4	4
	Ankle	2	4	4
	Elbow	1	2	2
Fingers	Knuckles	6	12	12
Total			40	54

43.80%

Global Market CAGR% 2025 - 2033

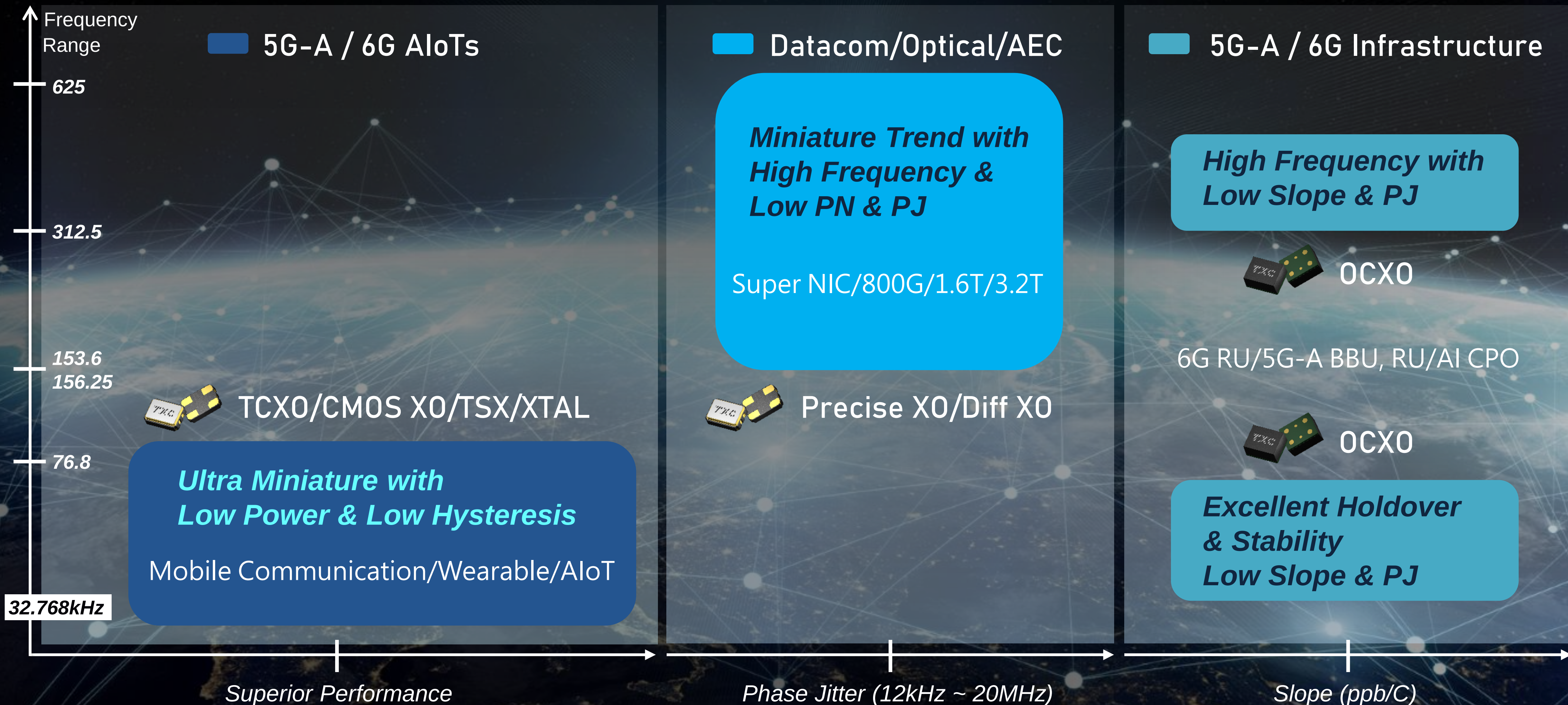
Market Size by 2032, USD : 41.02B (from USD 2.24b in 2025)

Unit Shipments Insight: Interact estimates

~40,000 units/year by 2032, up to forecasts 2M/Y by 2035

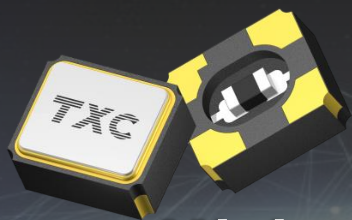
Product Solutions Requirement for The Future

Crystal Oscillator Solution Overview and Key Requirements for Product Enablement

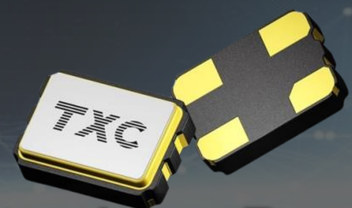


New Product Solutions for AI-Powered Ecosystem

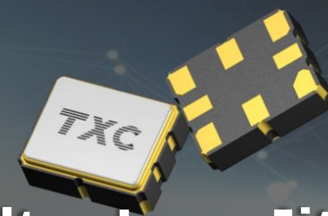
Ultra High Frequency, Super Miniature, Ultra Low Power, Jitter, & Stability



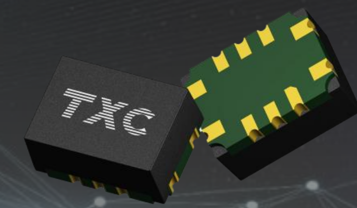
Super Miniature
Crystal
(Crystal & TSX)



Ultra Low Power
Oscillator
(kHz & MHz XO)



Ultra Low Jitter
Oscillator
(Differential XO)



Ultra Stability
Oscillator
(OCXO)

Product Solution Key Features

- Miniature Crystal : 0.8x0.6mm
- High Frequency Crystal for HPC
- New Generation TSX for 6G

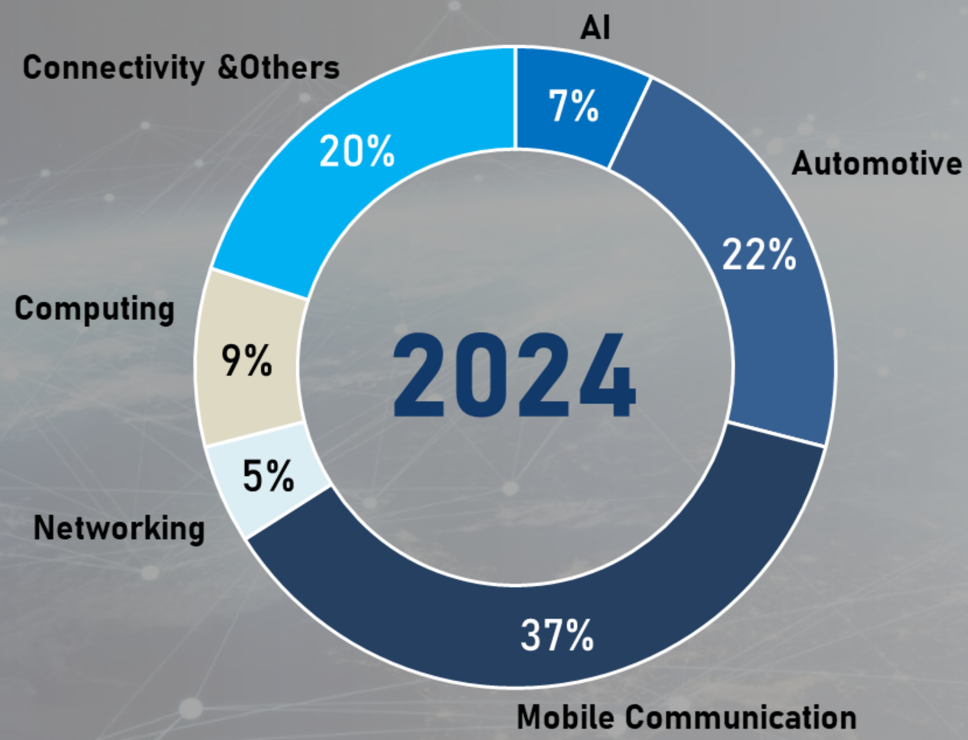
- Low Power MHz XO : (< 2 mA)
- Low Power kHz XO : (0.25uA typ)
- Miniature : 1.2x1.0mm

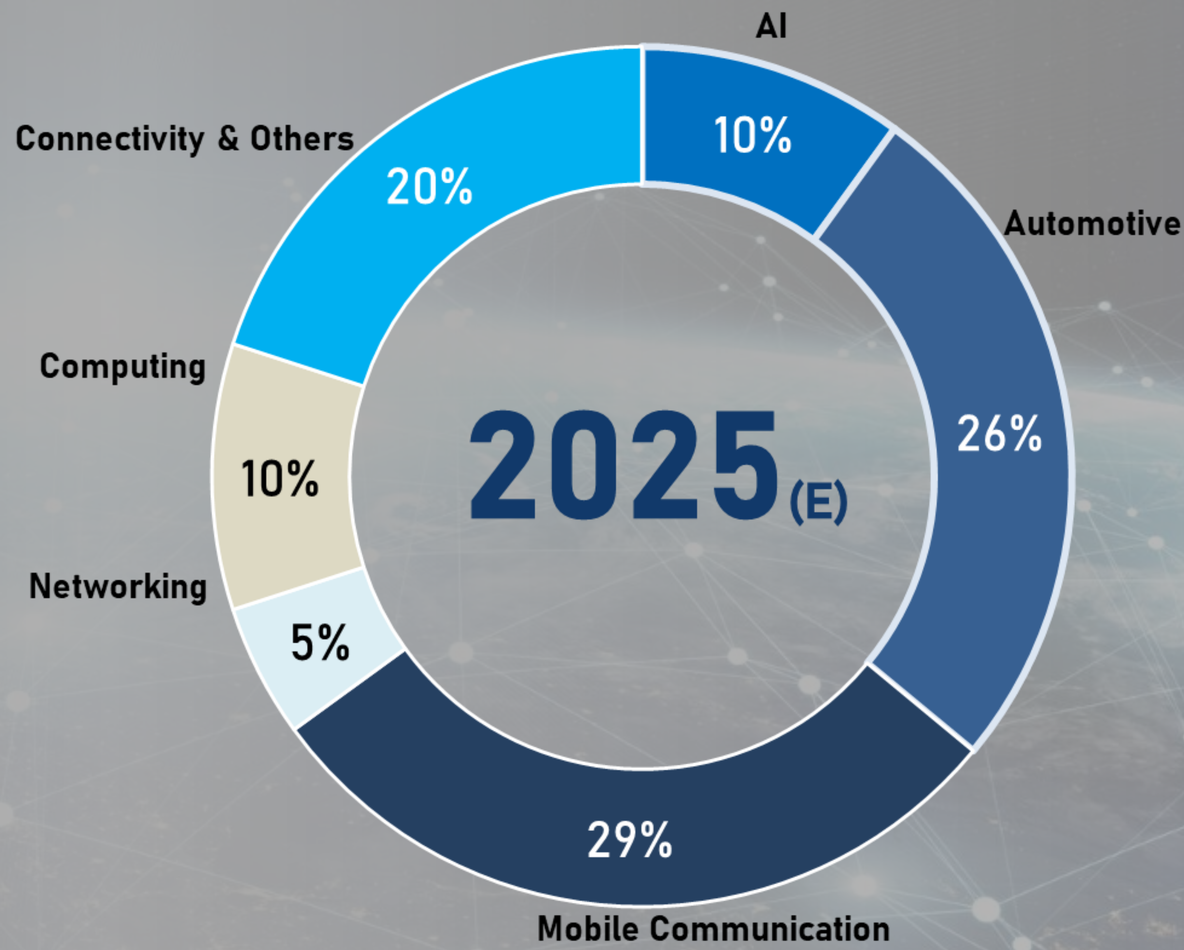
- Ultra Low Jitter : < 30 fs typ
- Ultra High Frequency : ~ 625MHz
- Ultra Stability : ±0.1 ppm ~ ±20ppm

- Miniature : 5.0x3.2mm
- Ultra Stability : ±5ppb, -40 to +105C
- Extended Holdover : Xterneti

Key Industry Segment Breakdown

Focus on Potential Market with Sustainable Growth





Statements of Comprehensive Income

Growth with Stable & Health Financial Status

Unit: NT$ Million	Q3'25	Q2'25	QoQ	YOY	Q1~Q3'25	Q1~Q3'24	YoY
Net Revenue	3,492	3,367	3.72%	-4.82%	10,025	9,345	7.28%
Gross Profit	1,088	1,131	-3.82%	-15.11%	3,340	3,356	-0.46%
Operating Expenses	597	582	2.66%	0.46%	1,784	1,690	5.55%
Operating Profit	491	550	-10.68%	-28.57%	1,556	1,665	-6.56%
Non-Operating Items	138	-143	-196.26%	-273.67%	56	215	-73.85%
Income before Tax	629	407	54.57%	3.37%	1,612	1,880	-14.26%
Net Income (attributed to the parent)	511	370	38.01%	-0.55%	1,353	1,568	-13.72%
Basic EPS (NT$)	1.49	1.08	37.96%	-0.67%	3.95	4.93	-19.88%
Gross Margin(%)	31.17%	33.61%			33.32%	35.91%	
OPEX(%)	17.10%	17.28%			17.80%	18.09%	
Operating Margin(%)	14.06%	16.33%			15.52%	17.82%	
Income before Tax Margin(%)	18.00%	12.08%			16.08%	20.12%	
Net Income(%) (attributed to the parent)	14.64%	11.00%			13.50%	16.78%	

Balance Sheet

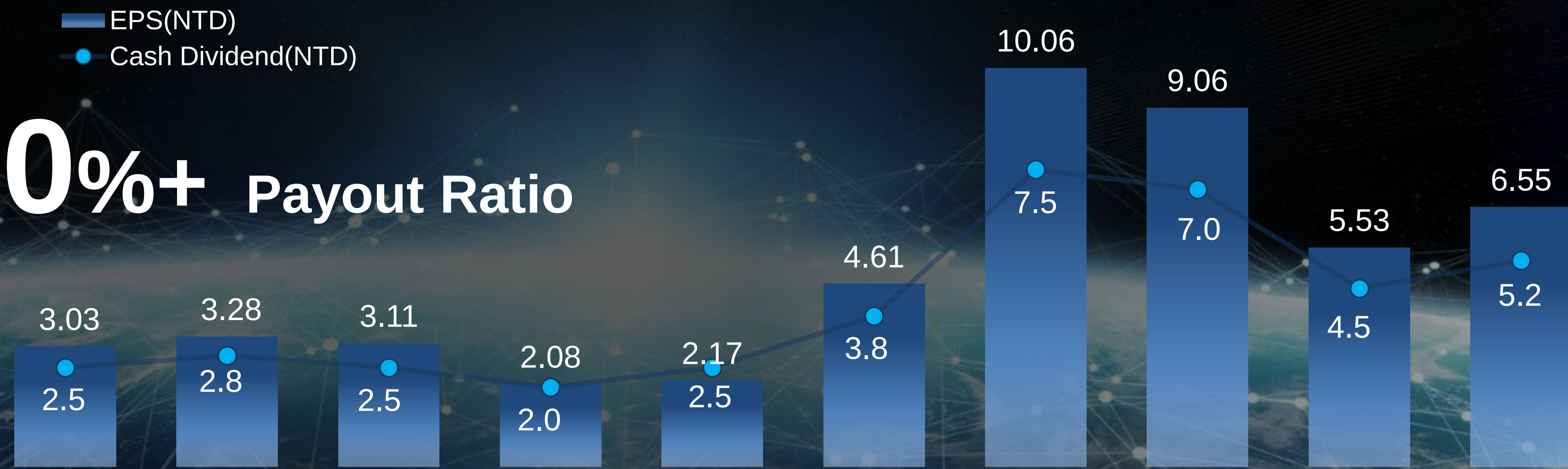
Growth with Stable & Health Financial Status

Unit: NT$ Million	Sep. '25		Dec. '24		Sep. '24	
Item	Amount	%	Amount	%	Amount	%
Cash & Cash equivalents	4,024	18.4%	3,906	17.6%	4,324	19.5%
NR+AR	3,768	17.2%	3,760	17.0%	3,611	16.3%
Inventories	2,618	12.0%	2,825	12.7%	2,774	12.5%
Current Assets	12,824	58.6%	12,559	56.6%	12,886	58.3%
Total Assets	21,903	100.0%	22,171	100.0%	22,121	100.0%
Current Liabilities	4,283	19.6%	4,199	18.9%	4,347	19.7%
Non-current Liabilities	2,477	11.3%	1,527	6.9%	2,086	9.4%
Total Liabilities	6,760	30.9%	5,726	25.8%	6,433	29.1%
Total Shareholders' Equity	15,143	69.1%	16,444	74.2%	15,688	70.9%
AR Turnover Days	103		101		101	
Inventory Turnover Days	112		118		120	
Current Ratio(%)	299%		299%		296%	
Debt Ratio(%)	30.9%		25.8%		29.1%	
ROA(%)	8.4%		10.6%		10.5%	
ROE(%)	11.4%		15.1%		15.2%	

EPS & DPS

High Dividends Payout, with Sustainable Business Growth

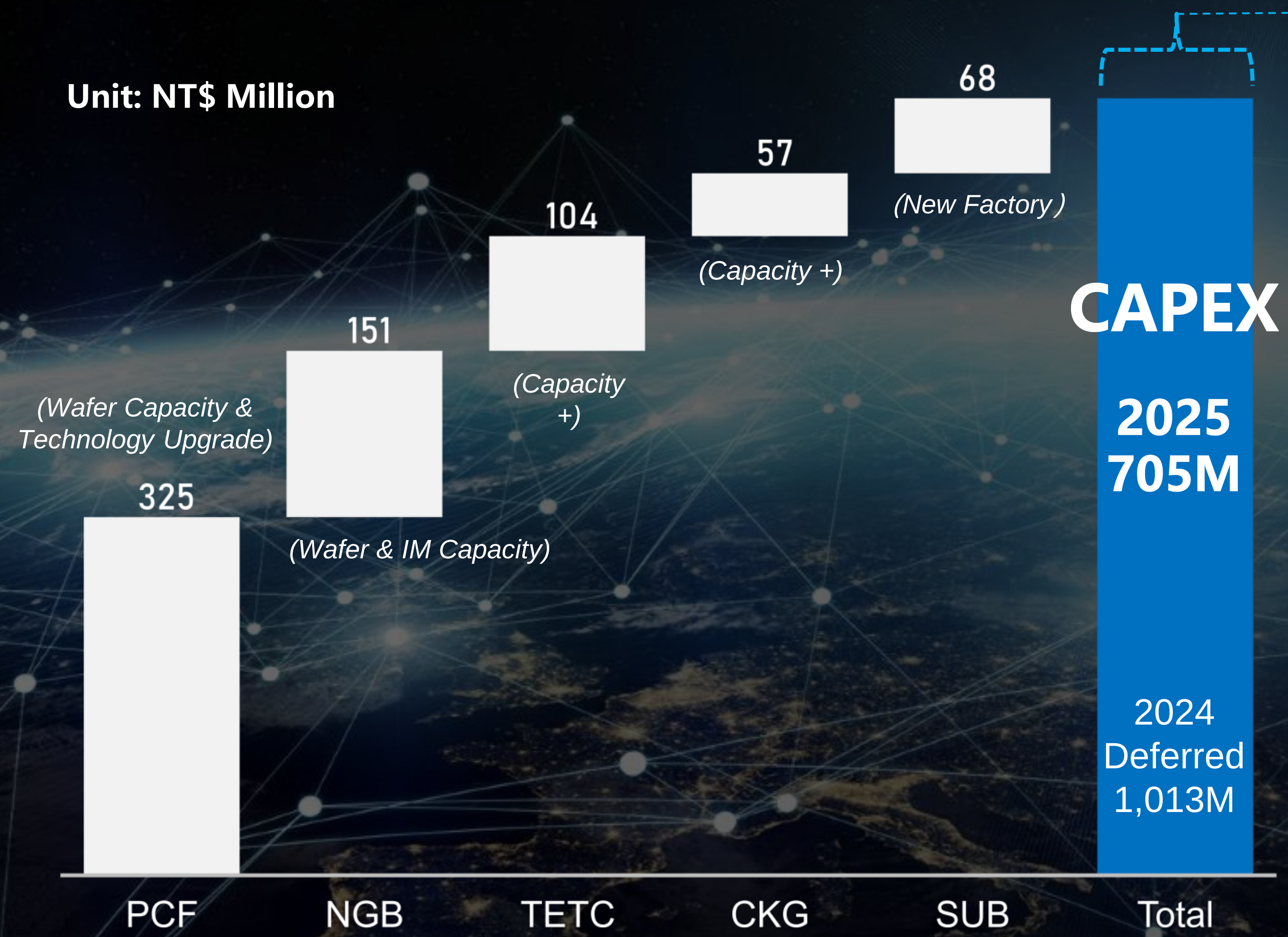
Average 80%+ Payout Ratio



Year	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Share Price	41.1	44.5	39.0	36.0	44.0	99.8	98.0	89.4	105.5	100.5
Payout Ratio(%)	**82.5%**	**85.4%**	**80.4%**	**96.2%**	**115.2%**	**82.4%**	**74.6%**	**77.3%**	**81.4%**	**79.4%**
EPS (NTD)	3.03	3.28	3.11	2.08	2.17	4.61	10.06	9.06	5.53	6.55
Cash Dividend(NTD)	2.5	2.8	2.5	2.0	2.5	3.8	7.5	7.0	4.5	5.2

2025 CAPEX Outlook

AiX Transformation, Sustainability, & Geo-politic Diversification



Key Segments of CAPEX

◆ A+ Enhancements

- ✓ Core Technology
- ✓ Advanced Process
- ✓ Innovation Capability

◆ Smart Factory

- ✓ Smart Manufacturing
- ✓ Automation and Robotics
- ✓ Data Analytics and AI

◆ ESG Sustainability

- ✓ Environment
- ✓ Social Responsibility
- ✓ Governance

◆ N+1 New Factory

- ✓ Indonesia
- ✓ Japan
- ✓ Asia

Environments,
Sustainability,
Governance

2025 RE%

Roadmap to Net Zero Carbon
RE 30 By 2030
RE100 By 2050

12 %

(On Schedule)

MORNINGSTAR | SUSTAINALYTICS

ESG Risk Rating

19.9

(Low Risk)

Negligible	Low	Medium	High	Severe
0-10	10-20	20-30	30-40	40+

公司治理

Top 6%~20% Listed Corporates of the 11th Corporate Governance Evaluation

"Taiwan Best-in-Class 100"

"Conform to 1.5℃ temperature control target" label from Common Wealth Magazine

ISO 14064 / ISO 14067 / ISO 50001

Thank You

Think of Frequency, Think of TXC